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MEMORANDUM OF UNDERSTANDING

BETWEEN



OIL INDIA LIMITED

AND



सत्यमेव जयते

MINISTRY OF PETROLEUM & NATURAL GAS

GOVERNMENT OF INDIA

2016-17

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Form -I (Part - A)

Sl. No.	Evaluation Criteria	Unit	Wt.	MoU Targets				
				Excellent	V. Good	Good	Fair	Poor
				100	80	60	40	20
i	Capacity Utilisation:							
	a. Crude Oil Production	MMT	7	3.50	3.35	3.15	3.05	3.00
	b. Natural Gas Production	MMSCM	3	3200	2950	2800	2700	2600
	Sub Total(i)	10						
ii	Efficiency Parameters (Physical Operations):							
	A. Production Efficiency							
	a. Increase in Reserve Replacement Ratio (RRR) over previous year	%	3	5.5	2.5	1.5	0.5	0.0
	b. Reduction in Gas Flaring over previous year	%	3	10	5	2	1	0
	c. Increase in Commercial Speed of drilling over previous year	%	4	5.0	4.0	3.0	2.0	1.0
	B. Technology Upgradation							
	a. Electrical Submersible Pump (ESP) Installation and Radial/ Horizontal Drilling Job	No.	5	8	6	4	3	2
	Sub Total (ii)	15						
iii	Leveraging Net Worth: CAPEX	Rs. Crore	15	4020	3800	3500	3300	3000

Sl. No.	Evaluation Criteria		Unit	Wt.	MoU Targets				
					Excellent	V. Good	Good	Fair	Poor
					100	80	60	40	20
iv	Monitoring Parameter:								
	Percentages of value of CAPEX contracts/ projects running/ completed during the year without time/ cost overrun to total value of CAPEX contracts running/ completed during the year.		%	5	100	90	80	70	60
v	Turnover for Operations:								
	Revenue from Operations (Net of excise duty)		Rs. Crore	5	10362	9823	9257	8952	8754
vi	Operating Profit/ Surplus:								
	Profit before Tax (excluding Other Income, Extraordinary and Exceptional Items)-as % of Revenue from Operations (net of excise duty)		%	10	22	20	18	17	16
vii	Early Signs of Weakness								
	Reduction in Claims against the company not acknowledged as debt, over the previous year.								
	Others		%	5	2.0	1.0	0.9	0.8	0.5
viii	Marketing efficiency ratios								
	A	Increase in Crude Oil production from Overseas JVs over previous year	%	5	1.0	0.9	0.8	0.7	0.6
	B	Trade Receivables as % of Revenue from Operations (Gross)	%	5	12	13	14	16	18
	Sub Total (viii)			10					
ix	a Return on Investment:								
	i)	Dividend / PAT	%	5	34	33	32	31	30

Sl. No.	Evaluation Criteria		Unit	Wt.	MoU Targets				
					Excellent	V. Good	Good	Fair	Poor
					100	80	60	40	20
	ii)	PAT / Net Worth or Shareholders Fund	%	10	10.50	9.50	8.00	7.00	6.00
	iii)	Dividend / Net Worth	%	5	3.57	3.14	2.56	2.17	1.80
	Sub Total (ix)		20						
X	Sector/ CPSE specific Target								
	i)	Return On investment from all JV's (excluding Mozambique)	%	5	2.00	1.50	1.25	1.00	0.75
	Grand Total		100						

Note :

1. It was agreed that the targets finalized by the Inter-Ministerial Committee (IMC) are based on actual / provisional submitted by the company for FY 2015-16. In case of better performance of the CPSEs during the year 2015-16 as compared to actual / provisional given to the Committee, the difference shall be added to the targets of 2016-17.
2. As per MoU Guidelines targets set in MoU are unconditional and no offset will be allowed in any condition except adjustment as per Para 8 (V) of the Minutes of the IMC Meeting. Further evaluation would be subject to compliance of additional eligibility criteria as contained in Para 14.2 and 14.2 of MoU Guidelines 2016-17.
3. It was decided that at the time of MoU Evaluation, wherever the figures are not verifiable from the Annual Report, verification of the same would be done on the basis of certifications / resolution by Board of Directors.

This MoU for the year 2016-17 is hereby agreed and signed on this 22nd day of July , 2016



(Utpal Bora)

Chairman & Managing Director
Oil India Limited



(K D Tripathi)

Secretary to the Government of India
Ministry of Petroleum & Natural Gas

Dated : 22nd July, 2016
New Delhi

Form-I (Part - B)**Trend Analysis**

SL. No.	Particulars		Unit	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
				Actual	Actual	Actual	Actual	Actual	MoU Target (Very Good)
1	Capacity Utilisation (Based on Part A):								
	a	Crude Oil Production	MMT	3.85	3.66	3.50	3.44	3.25	3.35
	b	Natural Gas Production	MMSCM	2633	2639	2626	2722	2838	2950
2	Efficiency Parameters (Physical Operations) - (Based on Part A):-								
	A	Production Efficiency							
	a.	Increase in RRR over previous year	%		18.98	(-) 20.86	6.98	(-) 7.25	2.5
	b.	Reduction in Gas Flare over previous year	%		(-) 16.39	11.05	3.30	19.65	5.00
	c.	Increase in Commercial Speed of drilling over previous year	%		28.41	(-) 40.85	17.06	1.25	4.00
	B	Technology Up-gradation							
	a.	Electrical Submersible Pump (ESP) Installation and Radial / Horizontal Drilling Job	Nos.	--	--	--	--	--	6
3	CAPEX		Rs. Crores	2,050	2,890	2,938	3,773	3,622	3,800
4	Paid Up Capital		Rs. Crores	240	601	601	601	601	601

SL. No.	Particulars	Unit	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
			Actual	Actual	Actual	Actual	Actual	MoU Target (Very Good)
5	Accumulated Reserves	Rs. Crores	17,481	18,610	20,107	20,913	21,715	23,216
6	Net Worth	Rs. Crores	17,721	19,211	20,708	21,498	22,302	23,805
	Monitoring Parameter							
7	Percentages of Value of CAPEX Contracts/ Projects Running / Completed during the year without time/ cost overrun to Total value of CAPEX Contracts Running / Completed during the year (Wherever applicable) :-	%	-	-	-	-	5.00	90.00
	Turnover for Operations							
8	Revenue from Operations (Gross)	Rs. Crores	9,863	9,948	9,613	9,748	9,765	9,823
9	Revenue from Operations (Net of Excise Duty)	Rs. Crores	9,863	9,948	9,613	9,748	9,765	9,823
10	Profit Before Tax	Rs. Crores	5,102	5,283	4,410	3,729	3,463	3,187
11	Other Income	Rs. Crores	1,445	1,509	1,629	1,272	1,376	1,069
12	Extra Ordinary Items	Rs. Crores	-	-	-	-	-	-
13	Exceptional Items	Rs. Crores	-	-	-	-	215	-
	Operating Profit / Surplus							
14	Profit Before Tax (Excluding Other Incomes, Extraordinary and Exceptional Items)	Rs. Crores	3,656	3,774	2,782	2,457	2,303	2,118
15	Profit After Tax	Rs. Crores	3,447	3,589	2,981	2,510	2,330	2,089
16	Sale of Product (Net of Excise Duty)	Rs. Crores	9,863	9,948	9,613	9,748	9,765	9,823
	Marketing Efficiency Ratios							
17	Sector Specific Result Oriented Measureable Parameter							
18	Increasing Crude oil Production from overseas JV over previous year	%	-	-	547.74	127.18	1.33	0.9
19	Trade Receivables	Rs. Crores	1,052	903	466	2,377	1,325	1,440

SL. No.	Particulars	Unit	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
			Actual	Actual	Actual	Actual	Actual	MoU Target (Very Good)
20	Trade Receivables as a Percentage of Revenue from Operations (Gross)	%	11	9	5	24	14	13
21	Cash and Bank Balance	Rs. Crores	10,935	12,137	11,544	8,707	9,413	8,326
22	PAT / Net Worth	%	19	19	14	12	10	9.50
23	Dividend / PAT	%	33	50	43	48	41	33
24	Dividend / Net Worth or Surplus / Net Worth	%	6	9	6	6	4	3.14
Early Signs of Weakness								
25	Claims against the Company not acknowledged as Debt : Total as at year-end	Rs. Crores	229	232	302	8,822	12,105	12,105
25.1	- By Central Government Departments	Rs. Crores	26	85	115	162	182	182
25.2	- By State Departments	Rs. Crores	42	6	51	8,629	11,888	11,888
25.3	- By CPSEs	Rs. Crores	-	-	-	-	-	-
25.4	- By Others	Rs. Crores	160	141	137	31	36	35
26	CPSE Specific / Sector Specific (List all from Part A)							
	Return on Investments from all JVs (Excluding Mozambique)	%	3.85	2.62	3.55	3.25	7.78	1.5
27	Resources Raised	Rs. Crores	-	-	-	-	-	-
28	Profit / Surplus before Tax (excluding Other Income, Extraordinary and Exceptional Items) as % of Revenue from Ops.	%	37%	38%	29%	25%	24%	20%

Major Assumptions / Explanatory Notes

1.0 Formula:

(i) Commercial Speed:

$$\text{Commercial Speed} = \frac{\text{Meterage Drilled}}{\text{Drilling Days}} \times 30.42$$

Where 30.42 = Average Rig Days per Month (= 365/12)

(ii) Reserve Replacement Ratio (RRR) = $\frac{\text{2P Reserve Accrued during the year}}{\text{Crude Oil Produced during the year}}$

2.0 The detailed list of Projects considered by OIL against monitoring parameter are as under :

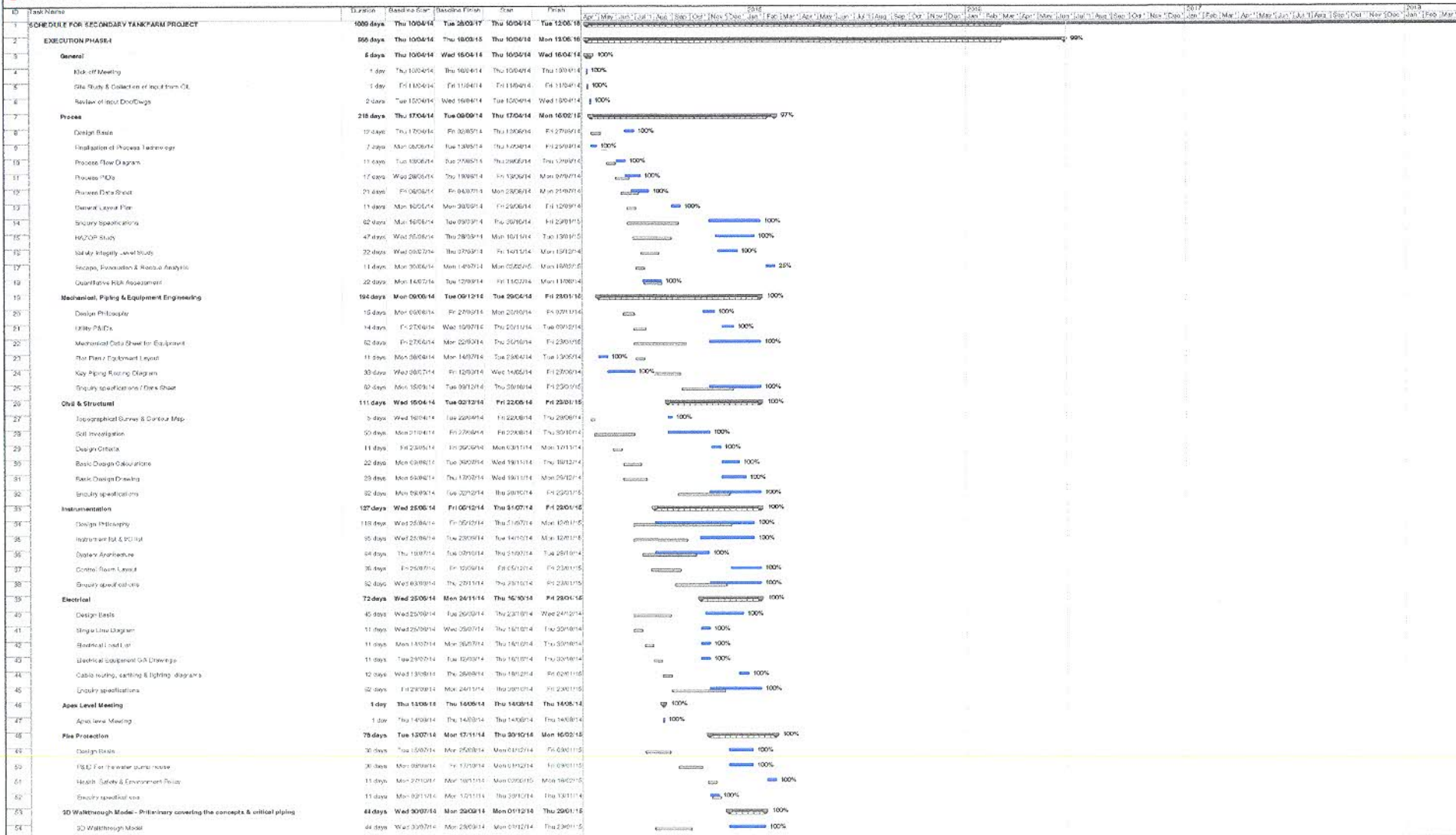
Details of Projects considered under OIL MoU 2016-17 Monitoring Parameter

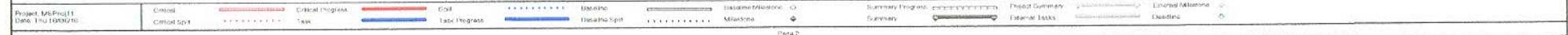
Sl. No.	Project Name	Project Approved Cost. (Rs. Cr.)	Approving Authority	Approved Completion Date of Project	Major Milestones with their planned completion date	Milestones to be completed within 31.03.2017 (In case of part completion planned, pl. provide % of milestones to be completed within 31.03.2017)
1	Upgradation of Crude oil pump stations of Existing Naharkatiya-Barauni Crude Oil Trunk Pipeline System	1200.00	OIL Board	31.12.2016	Mechanical completion: 30.09.2016 Commissioning: 31.12.2016	Commissioning by 31.12.2016 Financial Progress: 100 %
2	Secondary Tank Farm with Dehydration Facility and Effluent Treatment Plant at Madhuban (Well # 50)	433.00	OIL Board	30.06.2018	Refer to attached Bar Chart-I (Enclosed)	Physical Progress: 49% Financial Progress during 2016-17: Rs. 167.43 Cr. (38.67%)
3	Purchase of two (02) numbers, 2000 HP Drilling Rig.	215.66	OIL Board	30.11.2015	Installation & Commissioning by 31.08.2016	Installation & Commissioning by 31.08.2016 Financial Progress: 100 %

Sl. No.	Project Name	Project Approved Cost. (Rs. Cr.)	Approving Authority	Approved Completion Date of Project	Major Milestones with their planned completion date	Milestones to be completed within 31.03.2017 (In case of part completion planned, pl. provide % of milestones to be completed within 31.03.2017)
4	50MW+10% Wind Energy Power Project	500.00	OIL Board	31.03.2017	Commissioning by 31.03.2017	Commissioning by 31.03.2017 Financial Progress: 80.75 % (Rs. 404 Cr.)
5	Construction of 20 Gas Pipelines	256.33	OIL Board / Corporate Business Committee (CBC)/ LMC	31.03.2017	Commissioning of all lines by 31.03.2017	Commissioning of all lines by: 31.03.2017 Financial Progress: 100 %
6	Construction of ETP at Tengakhat	82.57	OIL Board.	31.08.2018	Publishing of tender- 30.6.2016 Award of LSTK Contract- 19.10.2016 Mobilisation by: 18.11.2016 Detail Designing, procurement, execution (20 months)- 11.7.2018	Award of LSTK Contract- 19.10.2016 Mobilisation By- 18.11.2016 Detail Designing, procurement, execution - 20% Completion by 31.03.2017 Financial Progress during 2016-17: Rs. 2.16 Cr.
7	Upgradation of FIRE fighting System at OIL LPG Plant	15.41	Corporate Business Committee(CBC)	28.02.2017	Completion by 28.02.2017	Project Completion by 28.02.2017 Financial Progress: 80.21% (Rs. 12.36 Cr.)
8	Construction of GCS Makum	120.00	CBC	30.05.2019	As per attached activity Schedule (Enclosed)	Price Bids Opening, Scrutiny, Tabulation, and recommendation: 09.03.2017. Physical Progress: 14.50 % Financial Progress: Nil
9	Intermediate Tank Farm (ITF), Tengakhat Augmentation Project	73.24	OIL Board	31.12.2016	Commissioning by 31.12.2016	Commissioning of plant by 31.12.2016 Financial Progress: During 2016-17: Rs. 20.6 Cr., Overall: 100%
10	20 KW Solar plant at Repeater Station-8, Dharampur, Assam	1.00	GGM (PLS)	31.03.2017	Preparation and press advertisement of Tender Document : 30.04.2016 Issue of Letter of Award to Selected Bidder : 15.08.2016 Commissioning : 31.03.2017	Commissioning by 31.03.2017 Financial Progress: 100 %
	Total	2897.21				

GCS MAKUM- ACTIVITY SCHEDULE (Sl. No. 8 of above)

Sl. No.	Description	LSTK Contract			Weightage	Cumulative Weightage
		Days	Start Date	Remarks		
1	Floating of LSTK Tender	0	15-Aug-16	<i>With Provisional BRC/BEC</i>	2.00	2.00
2	Pre-Bid Conference	21	05-Sep-16		1.00	3.00
3	Finalization of BRC/BEC, obtaining LMC approval	15	20-Sep-16		2.00	5.00
4	Putting up of Proposal to Competent Authority and Approval of BEC/BRC from Competent Authority	30	20-Oct-16	<i>CBC/Board approval required</i>	2.00	7.00
5	Opening of Bids	60u	19-Dec-16	<i>It is a LSTK Contract and Parties need to carry out Basic Engineering for Quoting, hence will require sufficient amount of time. As per past experience several queries from parties are raised and time extensions requested by almost all parties for submitting competitive Bid.</i>	2.00	9.00
6	Scrutiny of Bids and recommendations	45	02-Feb-17	<i>Being high value project and LSTK in nature, in-depth scrutiny needs to be carried out.</i>	3.00	12.00
7	LMC Approval for Opening of Price Bids	5	07-Feb-17		0.50	12.50
8	Price Bids Opening, Scrutiny, Tabulation, and recommendation	30	09-Mar-17	<i>Detailed scrutiny of the quotes are required.</i>	2.00	14.50
9	LMC approval for Price Bid recommendation Note to CBC/Board for award of Contract	30	08-Apr-17		1.00	15.50
10	Approval from Competent Authority for award of Contract	45	23-May-17	<i>CBC/Board approval required</i>	2.00	17.50
11	Issue of LOA to LSTK Contractor	7	30-May-17		0.50	18.00
12	Construction and Commissioning	730	30-May-19	<i>24 Months from Date of LOA</i>	82.00	100.00





3.0 Total Revenue from Operations considered in MoU (2016-17) :

3.1 Very Good Target

INCOME	UoM	Prod. Qty.	Allowable ded.	Sales Qty.	Average Calorific Value	Price					Amt. (Rs. in Cr.)
						Unit	base rate	Conversion Factor	Ex Rate	INR (MT/MSCM)	
Sales:-											
Crude Oil - Assam & AP	MMT	3.331	0.03331	3.298		\$/bbl	45.00	7.1284	66.00	21171.35	6981.65
Crude Oil - Kharsang	MMT	0.019	0.00019	0.019		\$/bbl	45.00	7.1284	66.00	21171.35	39.82
Natural Gas - Assam & AP (including Gas Pool)	MMSCM	2718.29	430	2288.29	9000.00	\$/mmbtu	3.82	39.6825	66.00	10004.76	2060.44
Natural Gas - Rajasthan	MMSCM	231.71	5	226.71	4344.00	\$/mmbtu	3.82	39.6825	66.00	10004.76	98.53
Liquefied Petroleum Gas	'000 MT			41.00			32007.26				131.23
Condensate	'000 MT			16.80			39341.60				66.10
Income from Transportation - Crude Oil											202.46
Income from Transportation - N Gas											1.33
Income from Transportation - Product P/L											141.43
Other Operational Income											100.00
Income from Ops.											9823.00

3.2 Excellent Target

INCOME	UoM	Prod. Qty.	Allowable ded.	Sales Qty.	Average Calorific Value	Price					Amt. (Rs. in Cr.)
						Unit	base rate	Conversion Factor	Ex Rate	INR (MT/MSCM)	
Sales:-											
Crude Oil - Assam & AP	MMT	3.48	0.0348	3.445			45.00	7.1284	66.00	21171.35	7293.95
Crude Oil - Kharsang	MMT	0.02	0.0002	0.020			45.00	7.1284	66.00	21171.35	41.92
Natural Gas - Assam & AP (including Gas Pool)	MMSCM	2960	430	2530.00	9000.00		3.82	39.6825	66.00	10004.76	2278.08
Natural Gas - Rajasthan	MMSCM	240	5	235.00	4344.00		3.82	39.6825	66.00	10004.76	102.13
Liquefied Petroleum Gas	'000 MT			42.00			32007.26				134.43
Condensate	'000 MT			16.80			39341.60				66.10
Income from Transportation - Crude Oil											202.46
Income from Transportation - N Gas											1.33
Income from Transportation - Product P/L											141.43
Other Operational Income											100.00
Income from Ops.											10361.84

B. Financial Assumptions:-

- Crude oil –US\$45 per bbl;
- Natural Gas – US\$ 3.82/ MMBTU; and
- Rupee/ US\$ exchange rate - Rs.66/US\$.

Self Declaration / Certification

It is hereby certified that the targets / actual achievements in respect of financial parameters have been worked out as per MoU Guidelines by adopting the norms and definitions laid down in MoU Guidelines for the year 2016-17. In case, any deviation is found at any point of time, DPE is free to evaluate the performance as per MoU Guidelines. CPSE has no right of claim in this regard.



(Utpal Bora)

Chairman & Managing Director
Oil India Limited
